

Consultative Sales: The Human Power in an Automated World

In the sales game, automation may be the star of the moment, but the salesperson remains the conductor orchestrating the symphony of conversion. In times of artificial intelligence and chatbots, many companies try to automate everything as if technology could replace human empathy and intuition. However, the truth is that a well-executed sale is not just about numbers—it requires warmth, active listening, and the ability to see beyond the obvious.

Consultative selling goes beyond the simple "Would you like to pay by credit or debit?" A good salesperson does not push a product; they understand pain points, explore needs, and propose tailored solutions. In the food machinery industry, for example, a restaurant does not just need a machine—it requires an optimized process, cost savings, and efficiency. A new entrepreneur is not just looking for equipment but a business partner. See the difference? Contextualizing, telling a story, and providing relevant market content make a significant difference, especially in high-value sales. Studies by Pulizzi (2014) indicate that content marketing is effective in building trust and authority, crucial elements of the consultative sales model.

While algorithms can cross-reference data, only a human being can capture nuances, read between the lines, and perceive hesitations in a client's voice. This consultative approach makes all the difference in closing a sale and building customer loyalty. According to Rackham (1988), author of *SPIN Selling*, success in consultative sales is directly related to the ability to deeply understand a customer's challenges and propose value-adding solutions.

A study by McKinsey & Company (2022) revealed that companies that adopt consultative sales techniques increase their conversion rates by up to 35%, while those relying solely on automation experience a 20% lower retention rate. Furthermore, research by Harvard Business Review (2021) shows that customer satisfaction is 40% higher in businesses that integrate human interaction into their sales processes.

The V.E.N.D.A.S. Method: A Structured Approach to Consultative Sales

Developed by Teresa (2023), the V.E.N.D.A.S. method is a structured framework designed to enhance consultative selling techniques. The methodology is based on six key pillars:

1. Value-Based Communication – Understanding the client's real needs beyond the initial inquiry.
2. Empathy in Sales Interactions – Active listening and relationship-building as crucial sales components.
3. Needs Assessment – Diagnosing the client's pain points and challenges before offering solutions.
4. Data-Driven Decision Making – Using analytics and market insights to support recommendations.
5. Adaptability in Sales Strategies – Tailoring the approach based on customer feedback and objections.
6. Sustained Follow-Up and Retention – Ensuring post-sale engagement for long-term loyalty.

An internal study conducted within the food machinery sector found that companies applying the V.E.N.D.A.S. method experienced a 42% increase in conversion rates and a 25% reduction in average sales closing time.

Building a Strong Sales Culture

A high-performance sales team is not born by chance. Building a strong culture requires daily practice, just like an athlete training for a marathon. Here are some fundamental pillars:

- **Constant Dialogue:** The team must live and breathe sales every day. The leader must engage with salespeople, motivate them, understand challenges, and align strategies. I have worked with sales teams across the world, and virtual meetings can be effective, but daily check-ins are essential. The sales team should never go a day without talking to their manager.
- **Refined Pipeline:** Segmenting leads into cold, warm, and hot is crucial for focusing efforts on what really matters. This also gives management insight into lead quality and weekly revenue projections. Monitoring this daily allows quick adjustments to optimize performance.

- **Opportunity Tracking:** Every week brings new chances to close deals. Identifying these opportunities is half the battle. I often see salespeople overwhelmed with tasks but leaving deals on the table. Research by Aberdeen Group (2015) found that 50% of monthly sales often come from leads generated in previous months, emphasizing the need for continuous lead nurturing.
- **Performance Ranking:** Healthy competition works wonders! Displaying daily rankings of top performers and those needing improvement taps into the team's competitive instincts. The goal is not to replace underperformers frequently, but no one should feel comfortable staying at the bottom.
- **Living Goals:** Discussing goals frequently, tracking results, and making adjustments when necessary are part of the game. In our businesses, we focus on goals every day, and everyone is aware of them. However, we do not treat our goals as a ceiling but as a baseline. For example, if the revenue goal is \$1.8 million, that is not the highest we aim for—it is the minimum we expect to build upon.
- **Data-Driven Insights:** Tools like Power BI help track click origins, conversion-driving channels, and top-performing sales strategies.

The objective? To create an environment where the pursuit of excellence becomes natural—and where finishing last in the ranking is uncomfortable enough to inspire improvement.

The Perfect Union: Strategy and Humanized Sales

Marketing and sales go hand in hand. While marketing attracts and educates customers, consultative sales complete the cycle with a personalized approach. There is no point in generating leads if no one is ready to turn them into satisfied buyers.

Imagine a potential client who has watched testimonial videos, joined an informative live session, and understood how your machine can transform their business. When this lead reaches the salesperson, they do not need shallow explanations—they need to know how it applies to their specific situation. This is where the salesperson shines!

Results That Speak for Themselves

Companies that integrate marketing and sales as complementary parts of the same strategy experience higher growth. A study by Aberdeen Group found that organizations with this approach see a 32% increase in revenue.

In the food machinery sector, this translates to:

- Higher conversions: Well-informed clients make quicker decisions.
- Greater loyalty: Customers who receive real support and personalized service return for future purchases.
- Spontaneous referrals: A satisfied customer becomes an indirect brand ambassador.

In summary, automation is great, but without real salespeople, everything becomes a soulless collection of numbers. Companies that understand this not only sell more—they build lasting connections with their customers. Training, motivating, and equipping the sales team with the right tools is the key to extraordinary results.

After all, selling is not just a process. It is an art.

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